Leadership Profile +	
EMPLOYER RE For Hiring, Training &	

Kelly Sample

kelly@email.com

Benchmark: Leadership

LP+

LP+ EMPLC REPO		K	elly Sample	
REPU				kelly@email.com
			Good fit	Validity Category:
			• Good Iit	Acceptable
		96	Possible fit	
			• Low fit	
WORKSTYLE	Achievement-Focused	Open-minded MID RANGE	Dominant MID RIGHT RIGHT SIDE	< These are the most extreme scores from this section
Non-Dominant		-	•	Dominant
Contented				Achievement- Focused
Reactive	• —			Calm
Reserved			Q	Outgoing
Direct				Empathetic
Spontaneous	_		•	Regimented
Conventional	-		¢	Open-Minded
WORK VALUES	High Responsibility	High Aggression Contr AVERAGE RANGE	HIGH RANGE	< These are the most extreme scores from this section
Low Conformity	• -			High Conformity
Low Responsibility		_	¢	High Responsibility
Low Coachability		•		High Coachability
Low Positivity				High Positivity
Low Aggression Control			•	High Aggression Control
Low Communication			Ŷ	High Open Communication
SAFETY/RISK	Cautious LEFT SIDE	Focused MID RANGE	Resistant RIGHT SIDE	< These are the most extreme scores from this section
Resistant	•			Accommodating
Anxious	- \$			Calm
Impatient			•	Patient
Distractible	_			Focused
Impulsive				Cautious
Thrill-Seeking	-0-			Apprehensive
BUSINESS REASONING	Advanced Verbal Reasoning		Advanced Numerical Reasoning	< These are the most extreme scores from this section
Basic Verbal Reasoning	BASIC	INTERMEDIATE	ADVANCED	Advanced Verbal Reasoning
Basic Numerical Reasoning			(Advanced Numerical Reasoning

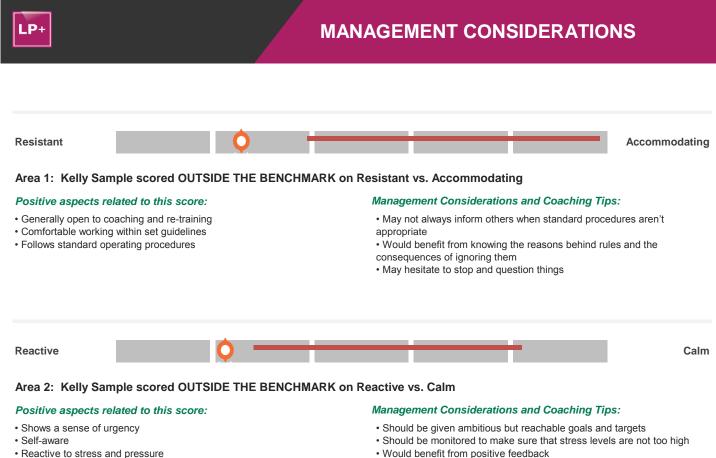
Disclaimer: Results should always be considered in the context of all available information about a person; do not use this as the sole factor for making employment-related decisions.



Ask one or more of the following questions:

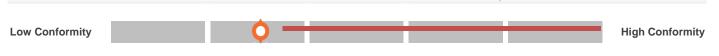
• Tell me about a time when you had to do a tedious task or set of tasks. What was the situation and what did you do?

• Tell me about a time when you had to put something complex into writing and make sure that your message was understood. What was the situation and what did you do?



- · Takes tasks seriously

- · Would benefit from positive feedback
- · Would likely be open to hearing suggestions for performance improvement



Area 3: Kelly Sample scored OUTSIDE THE BENCHMARK on Conformity

Positive aspects related to this score:

- · Comfortable guestioning rules and traditions
- · Generally trusting of others
- · Cares about their own reputation
- · Seen as credible

Management Considerations and Coaching Tips:

- · May ignore or bend the rules if they see it as a way to get something urgent done
- · May not always recognize when rules do not apply to a situation
- · May need occasional reminders to recognize what is best for the overall team



Area 4: Kelly Sample scored OUTSIDE THE BENCHMARK on Conventional vs. Open-minded

Positive aspects related to this score:

- · Willing to experiment with new tools and methods
- Thinks strategically
- · Open to change and new ideas
- · Good at finding creative solutions to problems

Management Considerations and Coaching Tips:

- · Should be given the opportunity to try new approaches to tasks
- · Should be included in brainstorming or strategizing
- · Would enjoy facing new challenges
- · Will be comfortable adapting to change and taking risks

Introduction

This report is a summary of strengths and areas for coaching and development based on responses to the items in the assessment. The report is focused around seven main dimensions addressing different aspects of your workstyle. Keep in mind as you read the report that right side scores are not better than left side scores. There are positive and negative implications for both right side and left side scores, although certain scores are more preferable for certain roles.

Kelly Sample's primary traits:

Achievement-Focused	Open-minded	Dominant	
---------------------	-------------	----------	--

These are the most extreme scores from the personality profile below.

	LEFT SIDE	MID LEFT	MID RANGE	MID RIGHT	RIGHT SIDE	
Non-Dominant Not motivated to lead others, less assertive			-			Dominant Driven to lead others, assertive
Contented Modest expectations and objectives				_		Achievement-Focused Motivated to reach challenging goals, high expectations of oneself
Reactive Sense of urgency and reactive to stress and pressure		> —			-	Calm Even-tempered, calm when working under pressure
Reserved Task focused; does not have a strong need for social interaction				0		Outgoing Comfortable with social interaction and talkative
Direct Straightforward and direct						Empathetic Sensitive to the needs of others and tactful
Spontaneous Flexible and improvising		-				Regimented Rule abiding and detail focused
Conventional Practical and prefer predictability		-			 ¢	Open-Minded Imaginative, open to change, curious and creative
Validity Category:		A Marke	er:	Disclaime	er:	

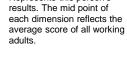
Summary of Kelly Sample's results:

Acceptable If the validity category is "Caution":

· Interpret the results above with caution

· Verify results with interview and reference

questions



Represents this person's

Disclaimer:

We cannot predict the occurrence of specific incidents, but only the probability that people will engage in behaviors that increase the likelihood of incidents. These assessment results should always be considered in the context of all available information about a person; do not use this as the sole factor for making employment-related decisions.



questions

Introduction

- This report is a summary of the individual's work values and attitude calculated from the assessment questionnaire.
- Everyone has core traits and personal standards for behavior that manifest as "default" reactions to work situations.

• These "default settings" can be hard to change, but you can reduce the risk of negative outcomes by increasing awareness and actively managing counterproductive behaviors.

Summary of Kelly Sample's results:

L	W RANGE AVERAGE RANGE HIGH RAN	GE
Operates by their own rules and code of conduct. Acts independently from generally-accepted standards.	CONFORMITY	Respects rules and codes of conduct. Acts according to generally-accepted standards.
Flexible with expectations and timelines. Views commitments to others as casual.	RESPONSIBILITY	Strict with expectations and timelines. Takes commitments to others seriously.
Skeptical of suggestions and feedback. Defends capabilities and resistant to behavior change.	COACHABILITY	Responds positively to suggestions and feedback. Aware of capabilities and willing to improve behaviors.
Open with negative emotions and attitudes. Maintains a realistic outlook.	POSITIVITY	Controls negative emotions and attitudes. Maintains an optimistic outlook.
Embraces confrontation and adversarial situations. Guards personal boundaries.	AGGRESSION CONTROL	Avoids confrontation and adversarial situations. Slow to provoke.
Cautious sharing thoughts, feelings, opinions and information. Strong sense of discretion.		Openly shares thoughts, feelings, opinions and information. Seeks transparency.
Validity Category: Acceptable If the validity category is "Caution": • Interpret the results above with caution • Verify results with interview and reference questions	results. The mid point of each dimension reflects the average score of all working always be considered in the	rence of specific incidents, but only ill engage in behaviors that increase hese assessment results should context of all available information his as the sole factor for making

Safety Personality Defined

- This section is a summary of the individual's safety-related personality traits calculated from the assessment questionnaire.
- Everyone has core personality traits and tendencies or "default settings" that affect behaviors.
- "Default settings" can be hard to change, but you can reduce risk by increasing self-awareness & choosing safe behaviors.

SQ[™] Score:

SQ

Kelly Sample's primary traits:

53	 Scores range from 0 to 100 Lower scores tend to be riskier Higher scores tend to be safer 	Cautious	Focused	Resistant	
----	---	----------	---------	-----------	--

These are the most extreme scores from the personality profile below.

Summary of Kelly Sample's results:

	LEFT SIDE	MID RANGE	RIGHT SIDE	
Resistant Questions existing rules and processes, may be resistant to feedback.	RESISTANT		ACCOMMODATING	Accommodating Follows rules and processes without questioning.
Anxious Quickly feels stress in unexpected or unfamiliar situations.	ANXIOUS	\$	CALM	Calm Even-tempered, stress tolerant, calm under pressure.
Impatient Becomes annoyed or irritated when under stress.	IMPATIENT		PATIENT	Patient Not easily frustrated or annoyed by others.
Distractible Seeks stimulation and variety. May become distracted.	DISTRACTIBLE		FOCUSED	Focused Less likely to seek stimulation & variety. Able to ignore distractions
Impulsive Decides quickly, may underestimate consequences of actions.	IMPULSIVE		CAUTIOUS	Cautious Tends to carefully evaluate situations before deciding.
Thrill-Seeking Seeks excitement and adventure, comfortable with uncertainty and risk.	THRILL-SEEKING	.	APPREHENSIVE	Apprehensive Tends to avoid or be uncomfortable with risk and uncertainty.
	LEFT SIDE	MID RANGE	RIGHT SIDE	
Validity Category: Acceptable If the validity category is "Caution": Interpret the results above with ca Verify results with interview and re questions	aution	Marker: Represents this person's results. The mid point of each dimension reflects the average score of all working adults.	Disclaimer: We cannot predict the occurrence of s the probability that people will engage the likelihood of incidents. These ass always be considered in the context of about a person; do not use this as the employment-related decisions.	e in behaviors that increase essment results should of all available information

© TalentClick Workforce Solutions Inc



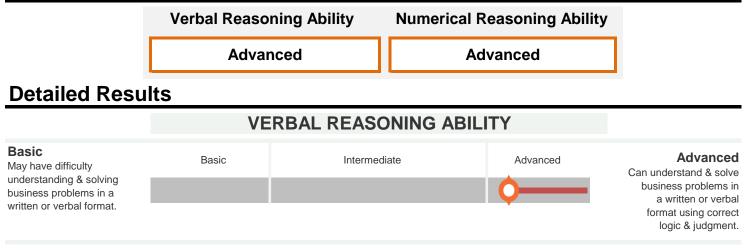
Business Reasoning Defined

This is a summary of Business Reasoning abilities calculated from the assessment you completed. When reviewing results:

1) Consider the participant's position

2) Consider the level of business reasoning complexity required for success

Summary of Kelly Sample's results:



Kelly Sample has an Advanced understanding of verbal reasoning with a percentile rank of 80.

Positive aspects related to this score:

- Able to independently process complex written information
- Compiles and categorizes written information correctly
- Uses logic and reasoning to analyze written information
- Solves problems by independently by correctly evaluating written material

Management Considerations and Coaching Tips:

- Would not need assistance solving day-to-day scenarios requiring logic and reasoning
- Would be able to make correct judgments from written information
- Would be a good contributor to solving team challenges

NUMERICAL REASONING ABILITY



Kelly Sample has a Highly Advanced understanding of numerical reasoning with a percentile rank of 85.

Positive aspects related to this score:

- Can compile and categorize numerical information correctly
- Able to logically process numerical data
- Can analyze numerical data to inform judgements
- Able to make calculations and reach sound decisions independently

Management Considerations and Coaching Tips:

- Would not require assistance with problems requiring numerical calculations
- Would be able to make correct decisions and judgments based on numerical calculations
- Would be strong at analyzing numerical data



CONFLICT MANAGEMENT

Conflict Management Styles Defined

Collaborating - Works to find a 'win-win' solution where both parties reach their objectives.

Obliging - Resolves conflict by 'giving in' and letting the other party have its way.

Dominating - Resolves conflict by directing the other party to accept his/her position.

Avoiding - Chooses to avoid conflict rather than face it directly.

Compromising - Resolves conflict by 'meeting in the middle' where both parties lower their demands.

With Supervisors

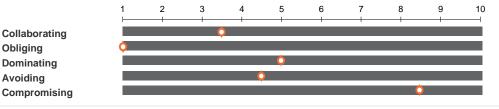
Compromising Dominating

With supervisors or people she reports to, her primary or preferred conflict management style is 'Compromising'. This means that Kelly Sample would most likely try to find a "middle ground" solution where both parties make concessions to resolve the issue.

Her second most preferred conflict management style with her supervisors is 'Dominating'.

This indicates that Kelly Sample would also be able to be firm and assertive when resolving conflicts or disagreements.

Compromising



With Direct Reports

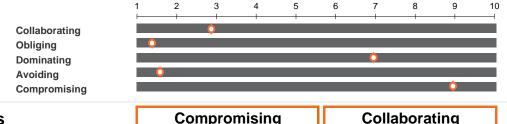
With direct reports, her primary or preferred conflict management style is 'Compromising'.

Based on this, Kelly Sample would most likely try to find a "middle ground" solution where all parties make concessions to resolve the issue.

Dominating

Her second most preferred conflict management style with her direct reports is 'Dominating'.

This indicates that Kelly Sample would also be able to be firm and directive to quickly and decisively resolve issues or challenges with direct reports.



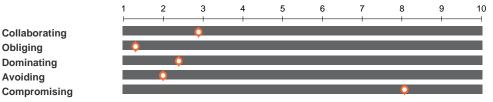
With Peers

With her peers, her primary or preferred conflict management style is 'Compromising'.

This shows that Kelly Sample would most likely try to find a solution where all parties make concessions to "meet in the middle".

Her second most preferred conflict management style with her peers is 'Collaborating'.

This indicates that Kelly Sample would also try to find a "win-win" so both all parties get what they want without having to make concessions.



DISCLAIMER: These results should always be considered in the context of all available information about a person and should not be used as the sole factor for making employment-related decisions

Scores Explained

The marker \bigcirc represents this participant's results compared to a research sample of managers

Scores range between 1-10 with the average range between 3.5-7.5 and a midpoint of 5.5.

Solutions



TalentClick's employee assessment solutions provide actionable business intelligence to help you build happier, safer, and more productive teams. Our unlimited-use subscriptions include ANY or ALL of the following reports, so you can test all your employees or applicants for one affordable price.

OUR CORE BUNDLE: Included in the Standard Unlimited-Use Subscription.



Attitude-Values-Personality (AVP) report provides a snapshot of workstyle, work values, and safety risks, all from one short survey. Choose a one-page summary of results, or a detailed combination report highlighting key personality strengths, challenges, suggested interview questions and coaching tips to better assess job fit for both hiring and development. *The AVP includes any combination of WPP, WVA & SQ/DSQ

NPP

Workstyle & Performance Profile (WPP) reveals each participant's workstyle, strengths, and areas for improvement. The WPP can be used for hiring, training, performance management, succession planning, and more. *Participant report available



Work Values & Attitude (WVA) assessment uncovers an individual's values and personal standards for behavior to help assess whether they are a cultural fit for your organization. The WVA measures conformity, responsibility, positivity, and more. *Participant report available

S0

Safety Quotient[™] (SQ) helps identify the high-risk personality traits that lead to human error and preventable workplace incidents. The SQ measures rule-resistance, distractibility, impulsiveness, and more. Specialized report for Safety Leaders available. *Participant report available



Driver Safety Quotient™ (DSQ) helps predict a driver's likelihood of collisions, near misses, traffic violations, property damage, and more. The DSQ helps ensure a safer roadway for everyone.

*Participant report available

ADD-ON SOLUTIONS: Included in the Standard Unlimited-Use Subscription.



Cognitive Ability (CQ): Tests language comprehension, numerical calculation ability, and spatial reasoning.



English Proficiency (EP): Measures English language competencies, including writing, vocabulary, and typing accuracy.

PREMIUM SOLUTIONS: Included in the Premium Unlimited-Use Subscription.



Leadership Profile (LP):

Helps hire, train, and develop an organization's most valuable assets - its leaders. The LP identifies leadership style, business reasoning ability, and conflict management approach. *Participant report available

OTHER SOLUTIONS: Ask us for details. Additional fees may apply.

