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industries surveyed in 12 countries

24%

of respondents are managers

## **Engagement Indicators:**

#### **SATISFACTION**

63%

of employees are satisfied with their job & would recommend the organization to others

### COMMITMENT

66%

of employees intend to remain a committed member of the organization

#### **ALIGNMENT**

66%

of employees feel aligned with organizational values, purpose & people

# 3 Most Important Engagement Drivers

#1



## Compensation

96%

of employees reported that **fair wages** are highly important to them



of employees do not feel they receive fair wages.

**Managers** are more likely to perceive fair wages compared to non-managers

#2 111

#### **Team Relations**

95%

of employees reported that **team cooperation** is highly important to them

70% of employees agree

that team members cooperate and work well together

#3

#### Workload

93%

of employees reported that **work-life balance** is highly important to them



only **55% of employees agree** that their jobs allow them to balance work & personal life

# **Top Differences Between Managers and Non-Managers**

#### **Career Advancement**

65%

of managers feel that their career advancement is encouraged, while only 38% of non-managers feel this way

## **Input Opportunities**

81%

of managers agree they get to offer ideas & suggestions, compared to 54% of non-managers